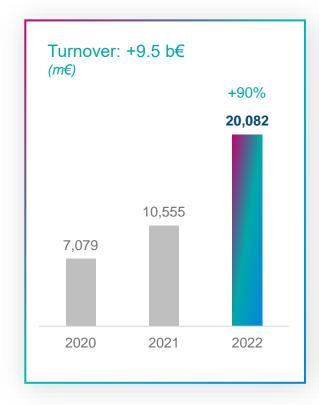


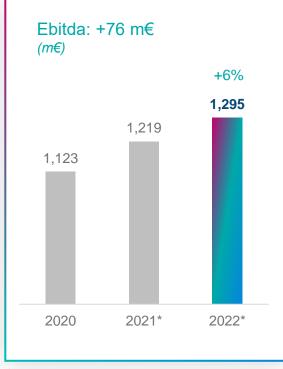
Member of

Dow Jones Sustainability Indices

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At a glance (1)





* Ebitda is adjusted for a temporary accounting difference in gas this difference will progressively disappear in Q1 2023. Adjustments on Ebitda is -4.4m€ in Y'21 and +94.1m€ in Y'22



* Ebit is adjusted for a temporary accounting difference in gas stock valuation (avg historical cost vs. avg procurement prices); this difference will progressively disappear in Q1 2023. Adjustments on Ebit is -4.4m€ in Y'21 and +94.1m€ in Y'22



Positive one-off "Special Items" of 12.6m€ were adjusted for

Above expectations

2022 ANNUAL RESULTS | P&L GRUPPO**HERA**

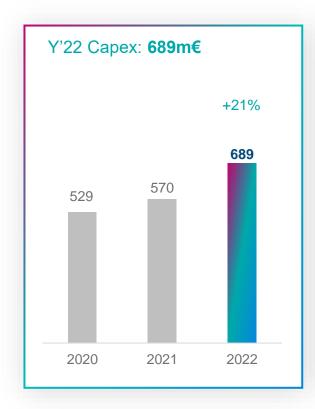
historical cost vs. avg procurement prices) were adjusted for: -3.2m€ in Y'21 and +67.0m€ in Y'22.

CURRENT EXTRAORDINARY SCENARIO

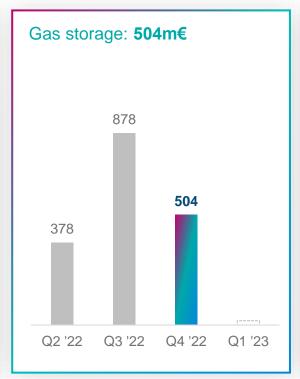


Proven resilient to all macros

At a glance (2)



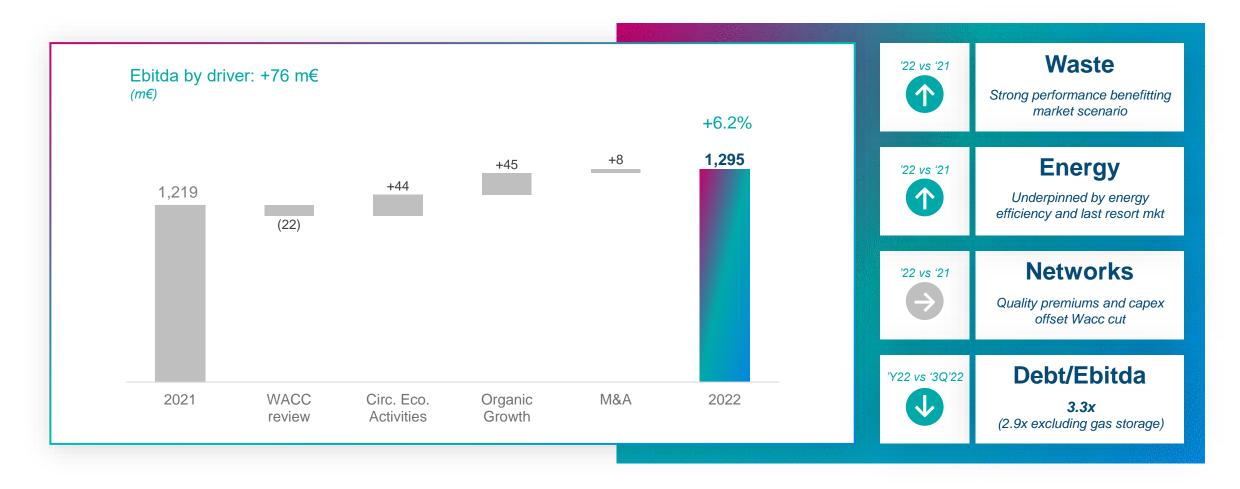






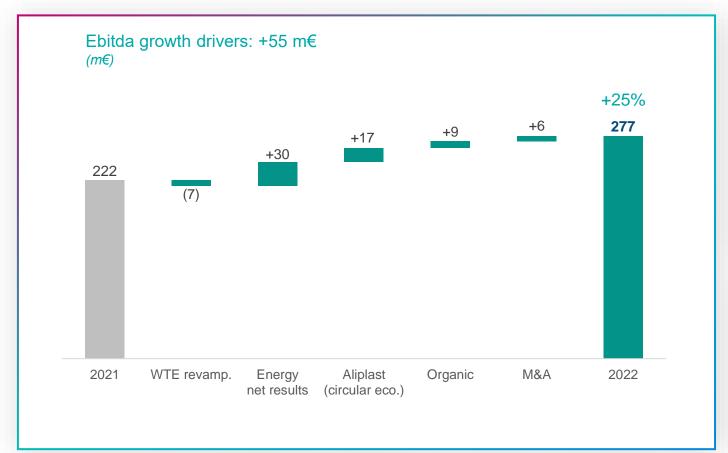
Sound BS funded 1.3b€ capital allocation options

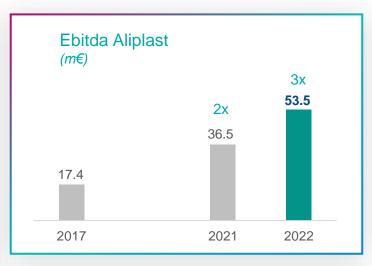
Ebitda growth drivers



All our diversified growth drivers at work

Waste Treatment

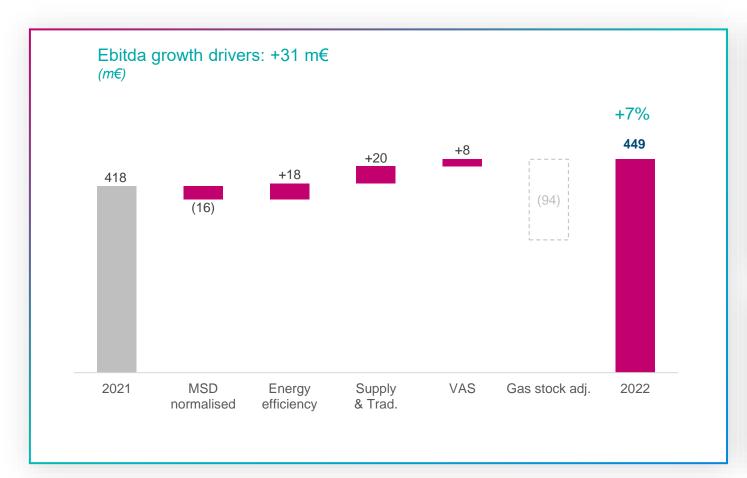






Strong results and WTE revamping finalized

Energy



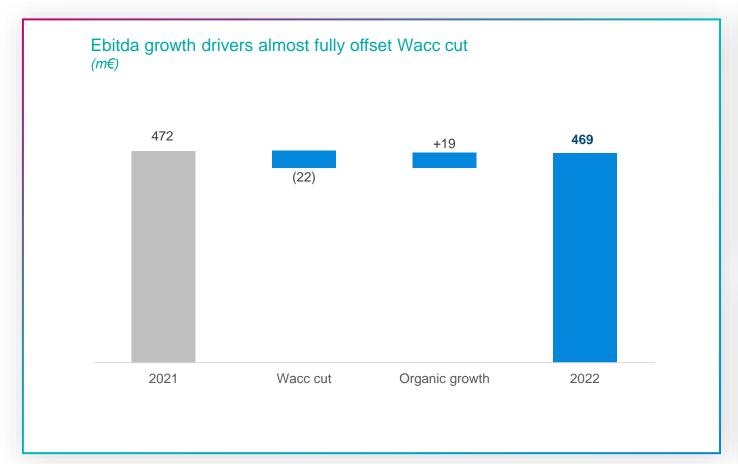


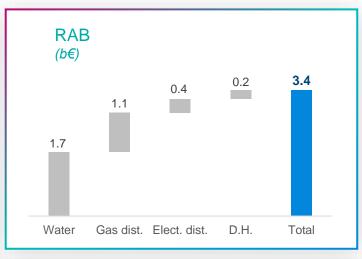
Latest news

- Last resort market in electricity supply renewed for 2023/2024 period
- Gas storage normalization expected in Q1 2023

A wide range of levers to surf market trends

Networks

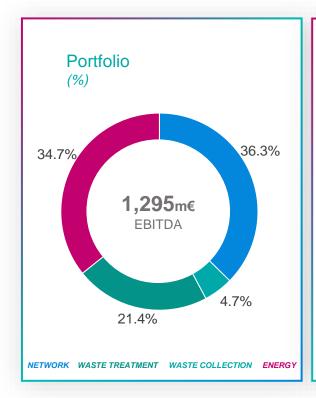


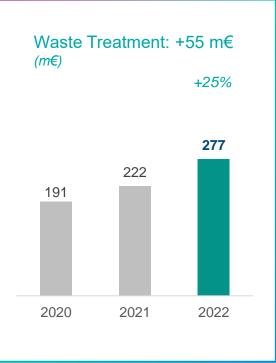


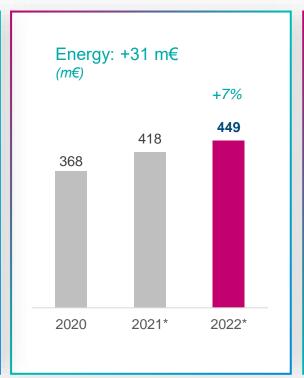


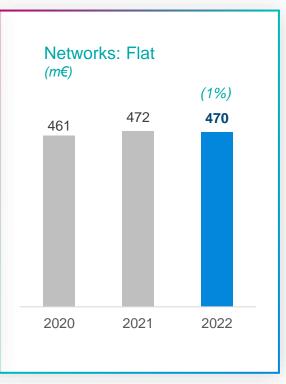
Expecting adjustment to WACC underpinned by current interest rates

Balanced portfolio





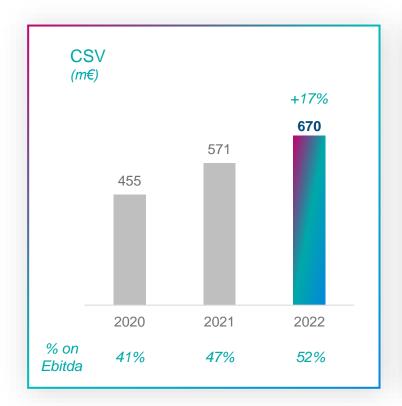




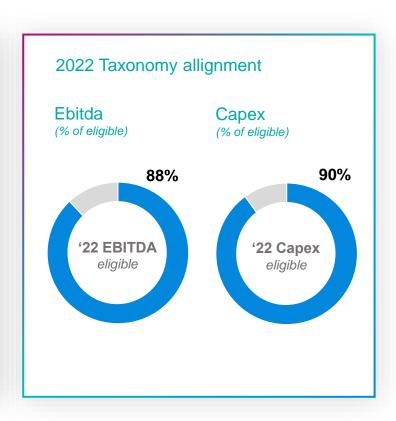
High visibility of business plan targets

^{*} Adjusted for temporary accounting difference in gas stock evaluation

Concretely working on SDGs

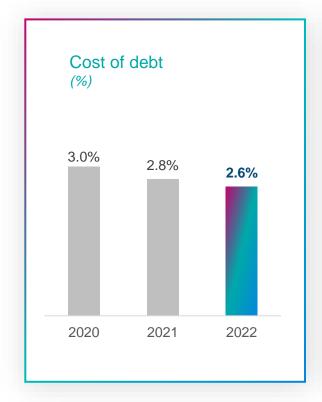


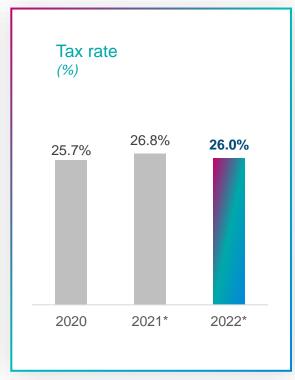


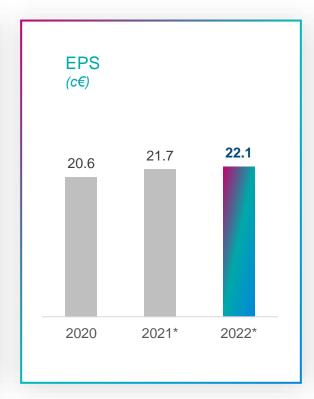


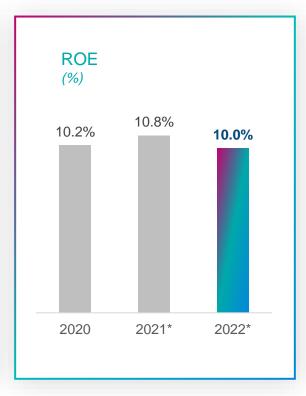
Full alignment of ~1b€ gas distribution assets to taxonomy

Below Ebit





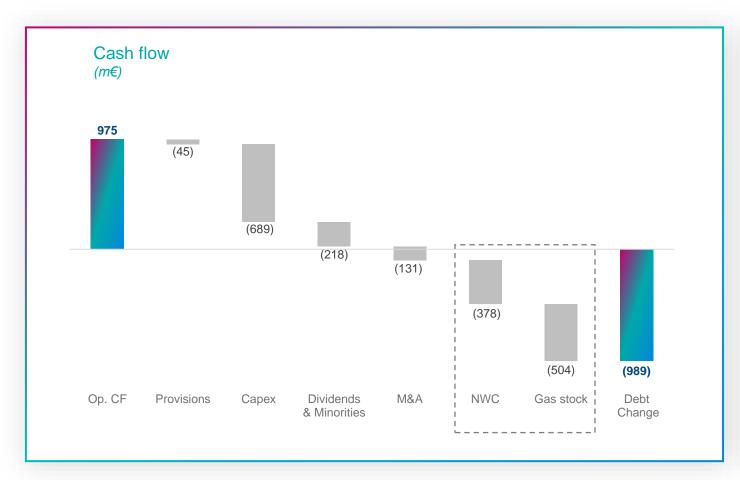


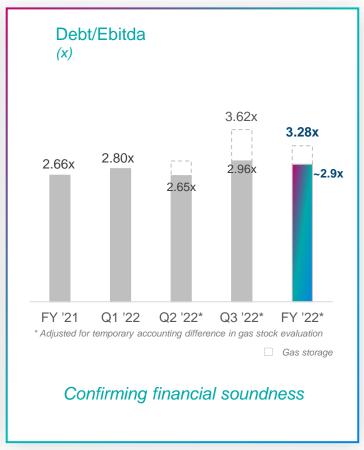


Visible value creation

^{*} Adjusted for temporary accounting difference in gas stock evaluation

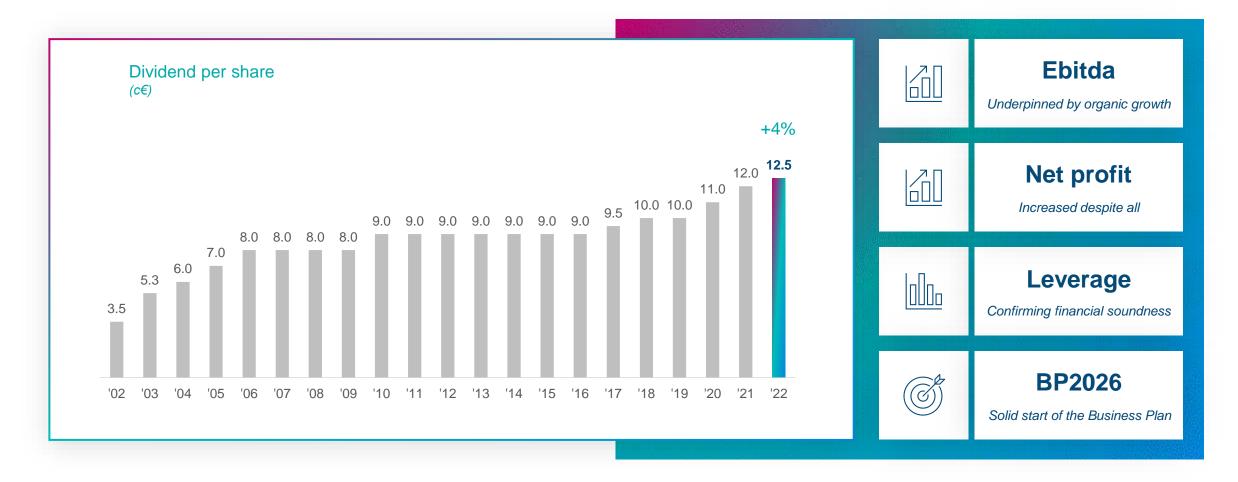
Cash flow and leverage





Extraordinary investment in gas storage reduced risk profile

Closing remarks



Value creation confirmed maintaining a low risk profile



Annex: P&L

	Y '21	Y '22	
REVENUES	10,955.4	20,630.2	+88.3%
EBITDA*	1,219.4	1,295.0	+6.2%
Ebitda margin	11.1%	6.3%	
Depreciation and provisions	(612.1)	(667.1)	
EBIT*	607.3	627.9	+3.4%
Financial costs	(96.7)	(104.1)	
Figurative interests (IAS)	(36.4)	(30.9)	
Income from Associates & J.V.	13.2	10.0	
PRETAX PROFIT*	487.4	502.9	+3.2%
Tax	(131.8)	(130.6)	
Tax rate	26.8%	26.0%	
Minorities	(39.1)	(50.1)	
NET PROFIT POST MINORITIES ADJ.*	317.7	322.2	+1.4%
Special items	12.6	0.0	
NET PROFIT POST MINORITIES^	330.3	322.2	

^{*}Ebitda is adjusted for a temporary accounting difference in gas stock valuation (avg historical cost vs. avg acquiring prices) as this difference will progressively disappear as the Stock is emptied. Adjustments on Ebitda is -4.4m€ in Y'21 and +94.1m€ in Y'22 ^ Temporary accounting difference in gas stock valuation (avg historical cost vs. avg acquiring prices) accounts on Net profit for -3.2 m€ in Y'21 and +67.0 m€ in Y'22

Annex: Network, Energy and Waste

Networks (*m*€)

Ebitda (m€)	Y 2021	Y 2022	Ch.
Networks	472.2	469.5	(2.7)
District Heating	17.0	24.8	+7.8
Gas distribution	143.5	138.9	(4.6)
Electricity distribution	49.3	43.9	(5.4)
Water	262.4	261.9	(0.6)
Volumes	Y 2021	Y 2022	Ch.
Water (mm3)	291.5	289.3	(2.2)
Gas Distribution (mm3)	2,831.1	2,429.2	(402.0)
Electricity Distribution (GWh)	2,861.8	2,945.3	+83.5
District Heating (GWht)	516.5	470.3	(46.2

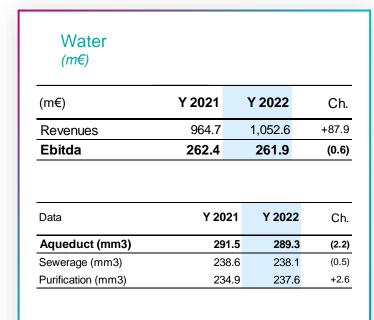
Energy (m€)

Y 2021	Y 2022	Ch.
418.1	449.1	+31.0
255.4	335.7	+80.2
54.1	2.2	(51.9)
41.3	25.5	(15.8)
67.3	85.8	+18.5
Y 2021	Y 2022	Ch.
2,072.7	2,094.1	+21.4
1,400.9	1,448.9	+48.0
3,473.6	3,543.0	+69.4
	418.1 255.4 54.1 41.3 67.3 Y 2021 2,072.7 1,400.9	418.1 449.1 255.4 335.7 54.1 2.2 41.3 25.5 67.3 85.8 Y 2021 2,072.7 2,094.1 1,400.9 1,448.9

Waste (*m*€)

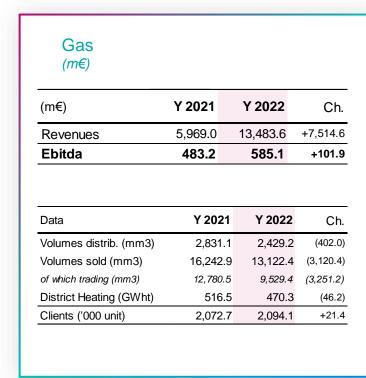
Ebitda (m€)	Y 2021	Y 2022	Ch.
Waste	291.7	338.0	+46.3
Treatment	222.5	277.5	+55.0
Collection	69.2	60.6	(8.7)
Volumes (kton)	Y 2021	Y 2022	Ch.
Urban W. Volumes	2,242	2,207.1	(34.7)
Special W. Volumes	2,334	2,554.2	+219.8
Waste from third parties	4,576	4,761.2	+185.1
Internal W. Volumes	2,201	2,161.7	(38.8)
Total Volumes Treated	6,777	6,922.9	+146.3

Annex: Water and Waste



Waste <i>(m€)</i>			
(m€)	Y 2021	Y 2022	Ch
Revenues	1,328.4	1,578.8	+250.3
Ebitda	291.7	338.0	+46.3
	V 222	V 2000	
Volumes (kton)	Y 2021		Ch
Volumes (kton) Urban W. Volumes Special W. Volumes	Y 202 ² 2,24: 2,33:	2 2,207.1	(34.7
Urban W. Volumes	2,24 2,33	2 2,207.1 4 2,554.2	(34.7 +219.8
Urban W. Volumes Special W. Volumes	2,24 2,33	2 2,207.1 4 2,554.2 6 4,761.2	(34.7 +219.8 +185.1

Annex: Gas and Electricity



(m€)	Y 2021	Y 2022	Ch.
Revenues	3,024.6	5,042.7	+2,018.1
Ebitda	144.7	71.6	(73.1)
Data	Y 2021		01
Data Volumes sold (GWh)	Y 2021		01
		12,197.2	+482.3